

# **Imdex Limited**

# **Merrill Lynch Rising Stars Presentation**

# **Brisbane**

**22/23 November 2011**

*Bernie Ridgeway*

*Providing Quality Drilling Fluids and Leading Down Hole Instrumentation to the World*



# Highlights

- Record revenue and EBITA in FY11
- Run rate in 1Q12 strong – a new quarterly record
- Record financial performance in all major mining regions continuing
- Reflex instruments on rent maintained at high levels with further growth forecast in FY12
- Exciting technology development and new product pipeline
- Oil & gas initiatives expected to deliver strong growth in FY13 and beyond
- Low gearing and strong cash flow
- Strategic bolt-on acquisitions adding to margin and geographic footprint
- New growth initiatives to drive revenue and EBITA to higher levels

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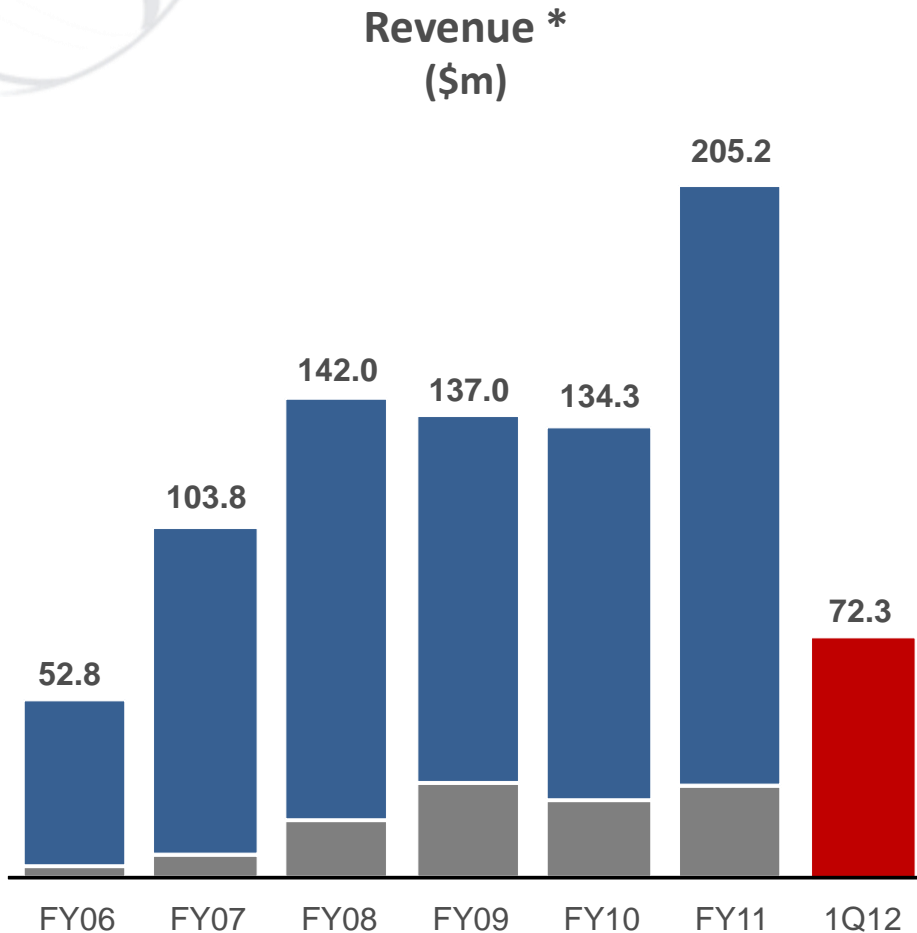
# Exceptional growth in FY11

Key indicator	FY10	FY11	Change
Revenue	\$134.3m	\$205.2m	↑53%
EBITA (excl non-operational items)	\$20.7m	\$48.1m	↑132%
NPAT (excl non-operational items)	\$9.8m	\$29.0m	↑196%
Operating cash flow	\$5.7m	\$35.9m	↑530%
Gearing (net debt / capital)	19.6%	13.4%	↓
Interest cover	27 times	17 times	
Total dividend (fully franked)	-	4.5 cents per share	
Number of employees (incl part time)	300	399	↑33%

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# Record revenue



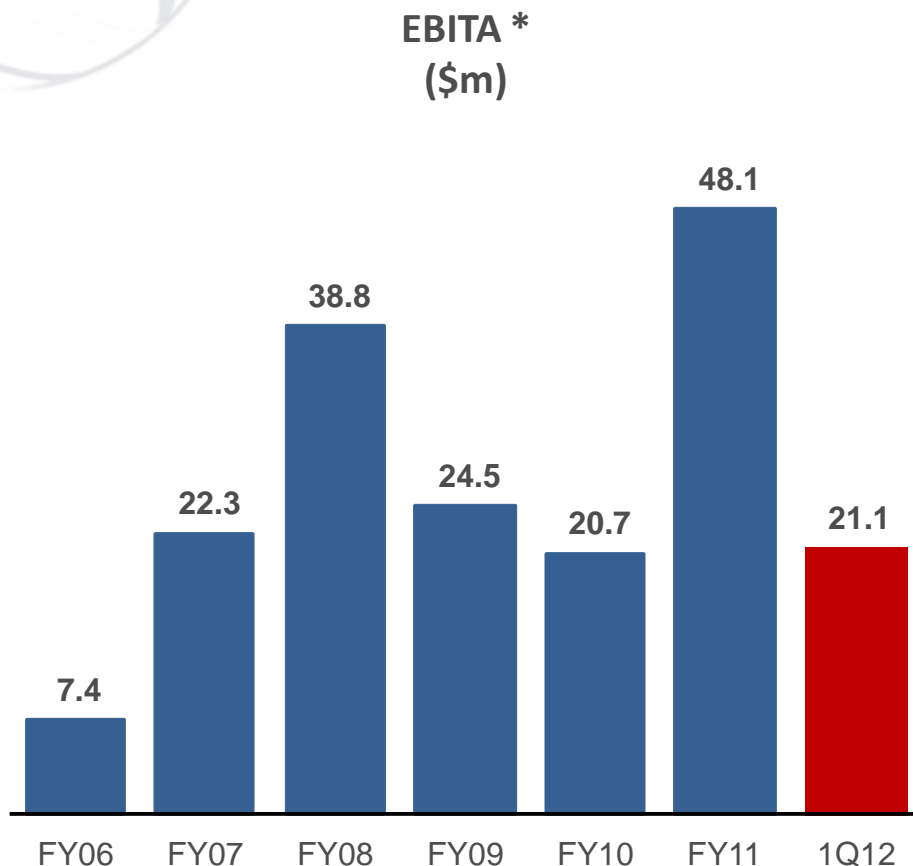
\* excludes other income & discontinued operations  
1Q12 numbers are unaudited

- ↑53% on FY10
- ↑ 44% on pre-GFC record revenue of \$142m
- Minerals division
  - 87% of total revenue
  - Strong performance
  - 1Q12 up 111% to \$64.9m (1Q11: \$30.8m)
- Oil & Gas division
  - 13% of total revenue
  - Solid performance given floods impact in central & north eastern Australia
  - 1Q12 up 6% to \$7.3m (1Q11: \$6.9m)

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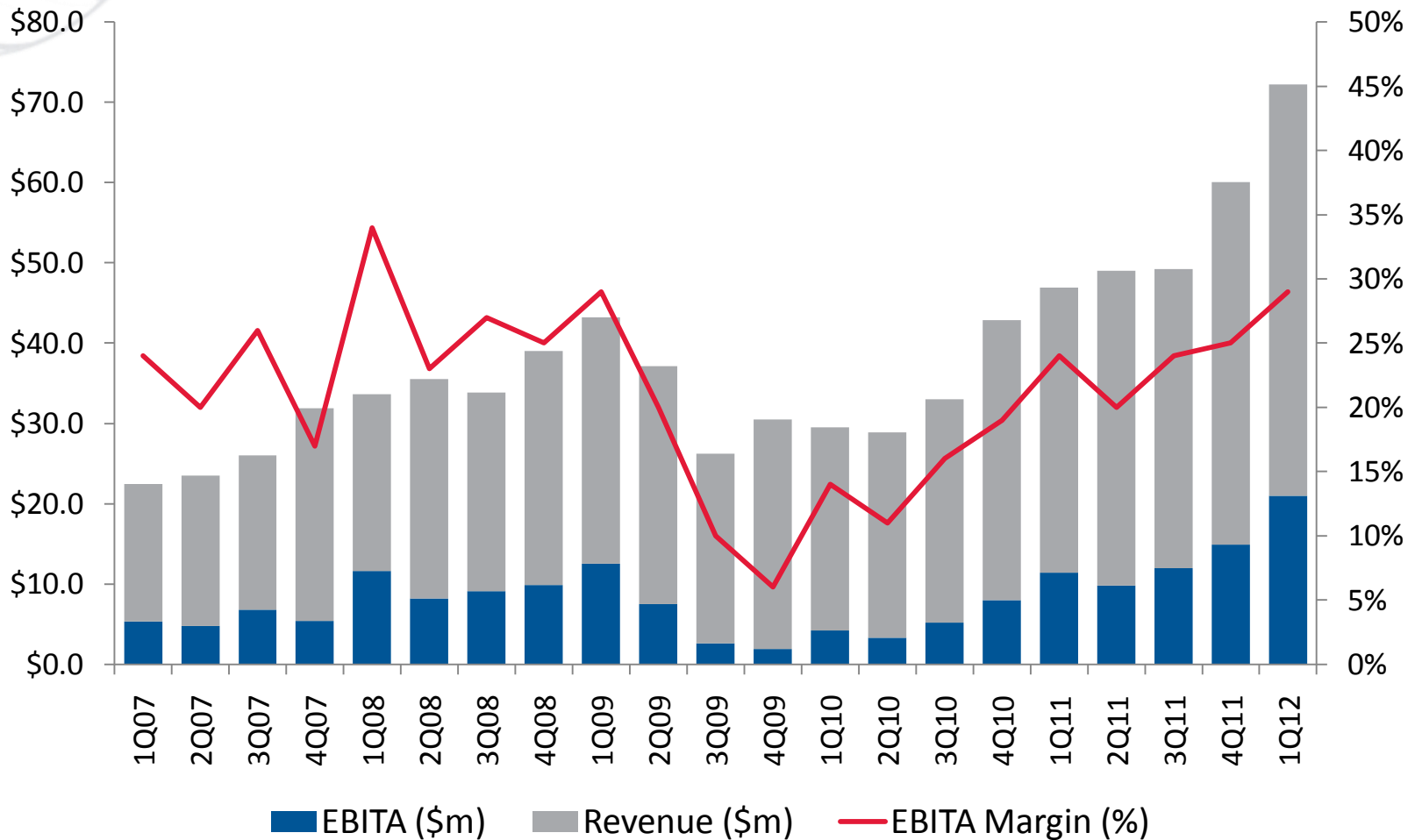
# Record EBITA



\* excludes other income & discontinued operations  
1Q12 numbers are unaudited

- ↑132% on FY10
- Strong minerals performance in all major mining regions drove EBITA growth
- ↑ 24% on pre-GFC record of \$38.8m
- EBITA margins continued to improve to 23.5%
- 1Q12 EBITA up 87% to \$21.2m (1Q11: 11.3m). Record quarterly EBITA driven by:
  - Additional fixed cost leverage
  - Growth in Reflex rental fleet
  - Market share growth

# Revenue and EBITA trends



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# Reflex rental fleet

- 96% above previous peak at 31 October, 2011
- Seasonal slowdowns over December/January
- Further growth expected in FY12 as new products rolled out



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# Solids Control Technology



Traditional drilling fluid sumps



No sumps – fully enclosed system



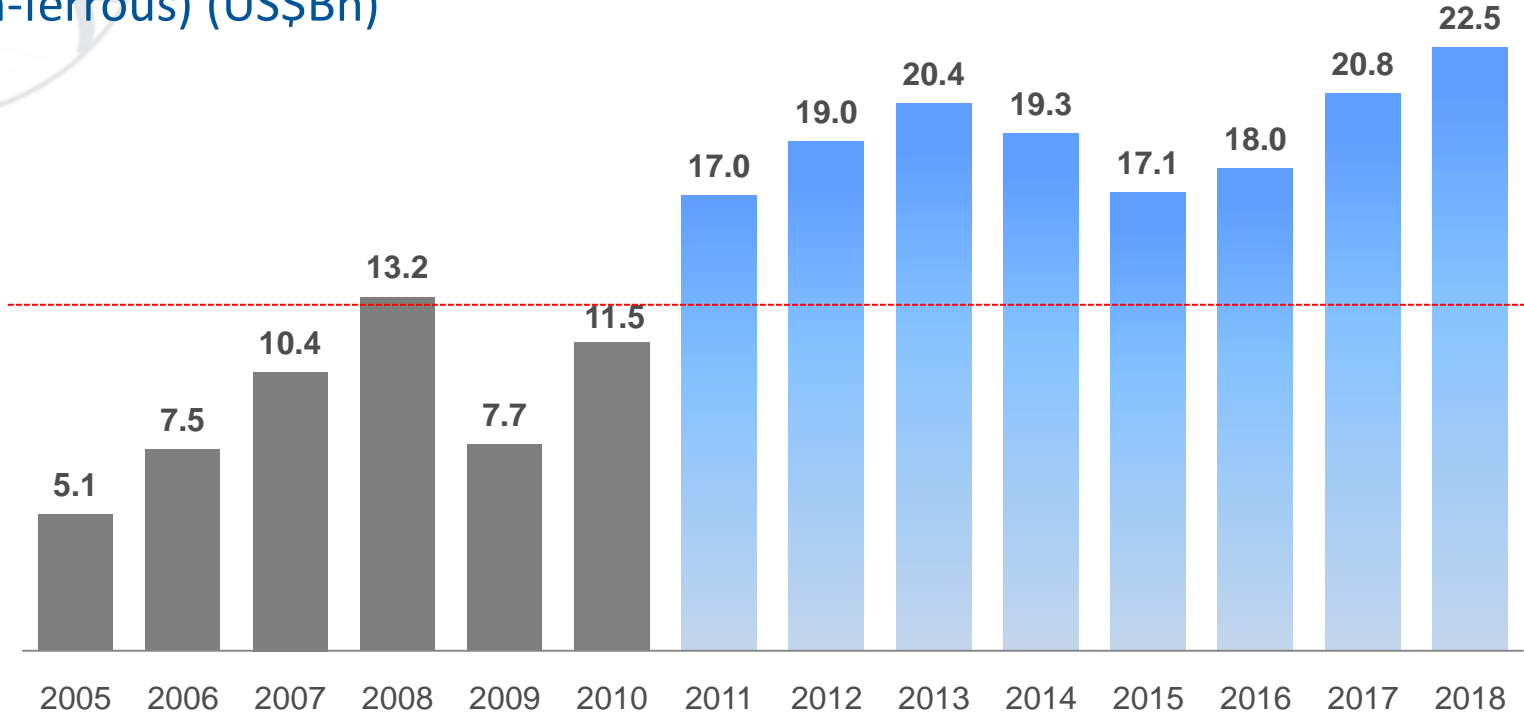
No environmental damage

- Solids removal and fluid property management
- Small environmental site footprint
- Reduced site set up and remediation costs
- Reduced water consumption
- Less wear & tear to drilling components by abrasive fluid
- Quicker to mobilise

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# Increasing estimated global exploration spend (non-ferrous) (US\$Bn)



Source: Metals Economics Group (2005-2011); McKinsey analysis (2012-2018)  
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- ↑ 50% on CY10 to highest level ever
- Due to industry capacity constraints, likely flow into subsequent years
- Expenditure focused on gold and copper. Excludes coal and iron ore
- 1/3 of estimated CY11 spend is by majors on long term projects

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# DHS Oil & Gas Services Joint Venture

- DHSO (majority owned by Lime Rock), is a 50:50 joint venture based in Dubai
- DHSO has exclusive global licence to Imdex technology for the oil & gas sector
- Initial operations focused on the Middle East. Will expand globally
- Main competitors – Scientific Drilling International, Gyrodata
- Global onshore and offshore surveying and steering market ~US\$500m to US\$600m
- Aggressive growth planned over next 5 to 7 years



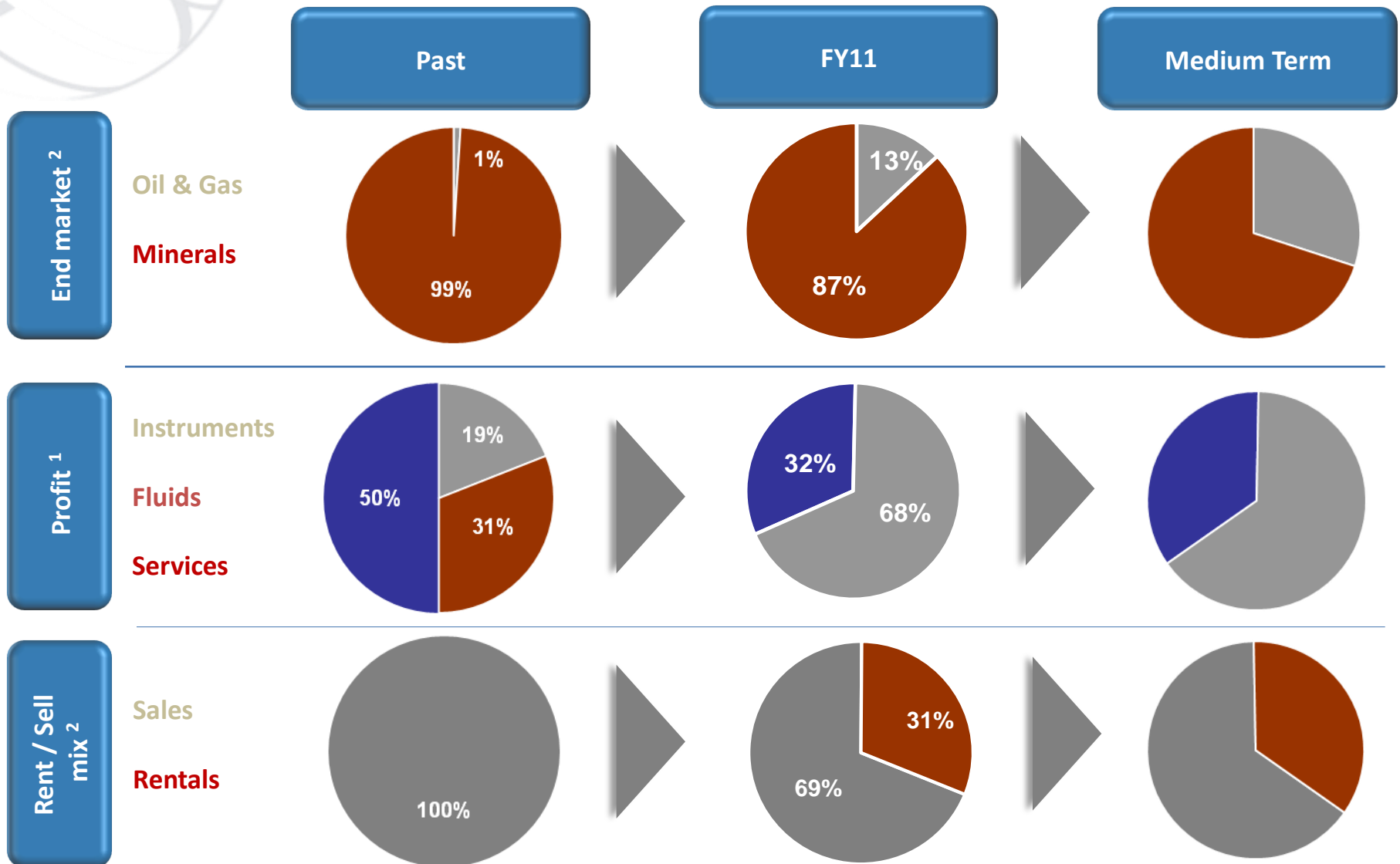
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# Key business drivers and outlook

Mineral exploration spend	➔	Despite recent volatility in global financial markets, commodity prices remain robust. Exploration activity levels and spend currently at record levels
Client rig utilisation %	➔	Current high utilisation levels expected to continue subject to no material deterioration in end markets
Level of Reflex rentals	➔	Reflex rental fleet records set in FY11. New records set early in FY12
Development of new instrumentation	➔	R&D and product development spending continues on both mining and oil & gas instrumentation. Further releases expected in FY12 and beyond
Key growth strategy	➔	Increasing # of preferred supplier agreements
Revenue and cost synergies	➔	Minerals industry: 2 global brands (AMC and Reflex) Regional structure = more effective cross selling

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# On track with strategy



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<sup>1</sup> Based on actual or anticipated EBITA

<sup>2</sup> Based on actual or anticipated revenue

# Summary

## FY11 – Imdex's best ever results

- Record revenue and earnings
- Record Reflex rental numbers
- Strong balance sheet
- Record operating cash flows
- Full year dividend of 4.5 cents per share

## Attractive growth opportunities to drive further growth

- AMC Oil & Gas Europe drives fluids and equipment growth in the region
- DHSO JV drives Oil & Gas instrumentation/services growth globally
- System Mud increases representation and presence in expanding Brazilian market
- New technology/products in mining and oil & gas, including solids control
- Further organic growth across all global regions
- FY12 expected to be higher than FY11 given no material change to end markets

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# Appendices

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# Structured to meet client needs

Market

Minerals

Oil & Gas

Product



Fluids



Instruments



Fluids



Instrumentation  
service

Brand



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# Profit & loss

(\$ m)

	FY10	FY11	Var %
Revenue (excl interest income)	134.2	205.2	53%↑
EBITDA	24.9	53.8	116%↑
Depreciation	(4.2)	(5.7)	37%↑
<b>EBITA</b>	<b>20.7</b>	<b>48.1</b>	<b>132%↑</b>
Amortisation	(6.3)	(6.8)	7%↑
Net interest expense	(0.8)	(2.8)	260%↑
Tax expense	(3.8)	(9.5)	154%↑
<b>NPAT before non recurring items</b>	<b>9.8</b>	<b>29.0</b>	<b>196%↑</b>
Impairment	(34.0)	-	-
Forex on SGE loan	(0.6)	-	-
Tax effect of non recurring items	3.3	-	-
<b>Statutory NPAT</b>	<b>(21.5)</b>	<b>29.0</b>	<b>-</b>
<i>NPAT / Weighted average shares on issue (cents)</i>	<i>(11.05)</i>	<i>14.69</i>	<i>-</i>
Cash flow from operations	5.7	35.9	530%↑

# Strong balance sheet

(\$ m)	Jun 11	Jun 10
Net cash	18.4	9.0
Receivables	50.2	41.2
Inventory	41.7	28.6
Investment in SEH	16.1	6.8
Fixed assets	16.2	13.6
Intangibles	55.9	50.0
Other assets / Deferred tax	20.6	14.2
<b>Total Assets</b>	<b>219.1</b>	<b>163.4</b>
Payables	52.5	34.5
Commercial bills	25.9	19.5
Bank loan – Canada	6.9	5.7
Bank loan – Sweden	1.0	2.9
Vendor finance	2.8	-
HP Finance	1.3	3.9
Provisions / Deferred tax	3.3	2.4
<b>Total Equity</b>	<b>125.4</b>	<b>94.5</b>
<b>(CA – Inventory)/CL *</b>	<b>1.05</b>	<b>1.03</b>
<b>CA/CL *</b>	<b>1.64</b>	<b>1.58</b>
<b>Gearing (net debt / capital)</b>	<b>13.4%</b>	<b>19.6%</b>

- Strong cash position
- Invested in working capital to support increased sales/rentals
- Investment in SEH remains non core/for sale
- Deferred tax asset on unrealised profits in tools
- Interest cover of 17 times (EBITA over net interest income)
- Low gearing
- Net Debt = \$19.5m

\* Using CIBC and Westpac assumed repayment terms not statutory disclosure

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